PUBLIC DISCLOSURE COPY - STATE REGISTRATION NO. 05-51-40

Form **990**

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public.

Open to Public Inspection

OMB No. 1545-0047

		of the Treasury enue Service	► Go to www.irs.gov/Forn	•	•	Open to Public Inspection	
			ar year, or tax year beginning		ending	inormation.	opecu.c.ii
В	Check if	C Name o	organization	una	onuning .	D Employer identifica	ation number
	Addre	ess mur	CYNERCOC INCUITME T	NC			
F	chan	9	SYNERGOS INSTITUTE, I	NC.		13-339200	6
F	chan ☐Initial		usiness as	D = = == /=i+=		0	
H	returr □Final		and street (or P.O. box if mail is not delivered ST 54TH STREET, 14TH		Room/suite	E Telephone number 646-963-2	106
	⊥returr termi ated	ñ.					8,869,325.
	Amer	nded NTE-TAT	own, state or province, country, and ZIP o ${\tt YORK}$, ${\tt NY}$ 10022	r foreign postal code		G Gross receipts \$	
H	returr □Appli		nd address of principal officer: HENRI	VAN FECHEN		H(a) Is this a group ret	
	tion pend	ina	AS C ABOVE	VAIN DECIDEN		for subordinates? H(b) Are all subordinates inc	
$\overline{}$	Γαν.Αν	empt status:		insert no.) 4947(a)(1)	or 527	1	st. See instructions
			SYNERGOS.ORG	1113611110.) 111341 (u)(1)	01 021	H(c) Group exemption	
			X Corporation Trust Associat	tion Other >	L Year		State of legal domicile: NY
	art I	Summary			1 = 100.	or romanon,	otato or rogar dominono,
	1	Briefly describ	e the organization's mission or most signi	ficant activities: THE	SYNERG	OS INSTITUTE	IS A
Governance			NONPROFIT ORGANIZATIO				
nar	2	Check this bo	if the organization discontinue	ed its operations or dispos	sed of more	than 25% of its net asse	ets.
Ş	3		ing members of the governing body (Part			3	22
	4		ependent voting members of the governin			4	21
တ္	5		of individuals employed in calendar year 2				31
/itie	6		of volunteers (estimate if necessary)				38
Activities &	7 a		business revenue from Part VIII, column			7a	0.
_	b	Net unrelated	business taxable income from Form 990-T	, Part I, line 11	<u></u>	7b	0.
						Prior Year	Current Year
a	8	Contributions	and grants (Part VIII, line 1h)			11,504,167.	3,817,200.
Revenue	9	Program serv	ce revenue (Part VIII, line 2g)	3,152,733.	540,333.		
ě	10	Investment in	come (Part VIII, column (A), lines 3, 4, and	886,167.	460,855.		
<u> </u>	11	Other revenue	(Part VIII, column (A), lines 5, 6d, 8c, 9c, 7	10c, and 11e)		133,213.	44,432.
	12	Total revenue	add lines 8 through 11 (must equal Part '	VIII, column (A), line 12)		15,676,280.	4,862,820.
	13	Grants and si	nilar amounts paid (Part IX, column (A), lin	es 1-3)		519,808.	355,820.
	14	•	o or for members (Part IX, column (A), line	,		0.	0.
es	15		compensation, employee benefits (Part I)		3,933,945.	3,526,598.	
Expenses	16a	Professional f	ındraising fees (Part IX, column (A), line 11	1e)		0.	0.
ă	. b		ng expenses (Part IX, column (D), line 25)			10 505 100	T 150 000
ш	17		es (Part IX, column (A), lines 11a-11d, 11f-2			10,597,182.	7,170,282.
	18		s. Add lines 13-17 (must equal Part IX, col			15,050,935.	11,052,700.
	19	Revenue less	expenses. Subtract line 18 from line 12			625,345.	-6,189,880.
Net Assets or						ginning of Current Year 30,738,295.	End of Year 25,556,198.
SSe	20	Total assets (I	, , , , , , , , , , , , , , , , , , , ,			1,370,719.	800,027.
let A	21		(Part X, line 26) rund balances. Subtract line 21 from line 2			29,367,576.	24,756,171.
	art II	Signature				25,501,510.	24,730,171.
			declare that I have examined this return, include	ding accompanying schedules	s and stateme	ents, and to the hest of my l	conviedae and helief it is
			Declaration of preparer (other Prest in the best is before the best in the bes				thowloago and bollot, it is
	,	T N	tenri van	1	mon proparor	l l l l l l l l l l l l l l l l l l l	
Sig	n	Signatur	of officer COFD8D71E29E408	- //		Date	ovember 10, 2021
Her		HENR		VE DIRECTOR		140	7 Veiliber 10, 2021
			rint name and title				
		Print/Type pre	parer's name Prep	are signature		Date Check	PTIN
Paid	i	FREDERI	·	CPA CPA	1	1/09/21 self-employed	P00446023
Pre	parer	Firm's name		LP			3-2781641
	Only		80 PINE STREET				
			NEW YORK, NY 10005			Phone no. (21	
Ma	the I	RS discuss thi	return with the preparer shown above? S	See instructions			X Yes No

	1990 (2020) THE SYNERGOS INSTITUTE, INC.	13-3392006	Page 2
Pa	rt III Statement of Program Service Accomplishments		
	Check if Schedule O contains a response or note to any line in this Part III		X
1	Briefly describe the organization's mission:		
	THE SYNERGOS INSTITUTE IS A GLOBAL NONPROFIT ORGANIZATION	N THAT HELPS	
	SOLVE COMPLEX ISSUES AROUND THE WORLD BY ADVANCING BRIDG	ING	
		WORK ON	
	ISSUES SUCH AS HEALTH, NUTRITION, AGRICULTURE, AND YOUTH	EMPLOYMENT	
2	Did the organization undertake any significant program services during the year which were not listed on the		
_	prior Form 990 or 990-EZ?	Vec	X No
	If "Yes," describe these new services on Schedule O.		110
2	Did the organization cease conducting, or make significant changes in how it conducts, any program services?	Vac	X No
3		Tes	L∆ NO
_	If "Yes," describe these changes on Schedule O.		
4	Describe the organization's program service accomplishments for each of its three largest program services, as r	* .	
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to other	s, the total expenses, ar	nd
	revenue, if any, for each program service reported.		
4a	(Code:) (Expenses \$3,913,086. including grants of \$144,820.) (Revenue)		<u> </u>
	ETHIOPIA - SYNERGOS HAS BEEN WORKING WITH THE ETHIOPIAN (
	IMPROVE THE LIVES OF ITS TWELVE MILLION SMALLHOLDER FARM		<u> </u>
		ro achieving	
	THE COUNTRY'S INTERCONNECTED GOALS OF FOOD SECURITY, POVI	ERTY REDUCTION	<u> NC</u>
	AND ECONOMIC DEVELOPMENT. OUR PRIMARY FOCUS HAS BEEN BUIL	LDING THE	
	CAPACITY OF TWO MINISTRIES: THE MINISTRY OF AGRICULTURE A	AND NATURAL	
	RESOURCES (MOANR) AND THE MINISTRY OF LIVESTOCK AND FISH	ERIES (MOLF)	,
	ALONG WITH THE AGRICULTURAL TRANSFORMATION AGENCY (ATA) A	AND THEIR	
	PARTNERS.		
4b	(Code:) (Expenses \$ 2 , 099 , 839 • including grants of \$ 0 •) (Revenue	ue \$ 18,	302.)
	LEADERSHIP NETWORKS - SYNERGOS MANAGES GLOBAL AND REGIONAL		
	LEADERS IN PHILANTHROPY AND CIVIL SOCIETY, INCLUDING THE	GLOBAL	
	PHILANTHROPISTS CIRCLE (GPC), THE PIONEERS NETWORK OF SOC		
	ENTREPRENEURS IN THE ARAB WORLD AND THE GLOBAL SYNERGOS S		WS.
	THE GPC WORKS WITH PRIVATE PHILANTHROPISTS TO LEVERAGE TH		
	AND INCREASE THE IMPACT OF THEIR PHILANTHROPY. THE ARAB V		
	WORKS WITH LEADERS IN EGYPT, PALESTINE, JORDAN, LEBANON,	AND MOROCCO	
	WHO LEAD SOCIAL ENTERPRISES THAT IMPROVE THE LIVES OF PEO		 R
	COMMUNITIES. SYNERGOS' SENIOR FELLOWS IS A GLOBAL NETWORK		
	SOCIETY LEADERS COMMITTED TO ADDRESSING POVERTY AND IN EQ		
		2.4	
40	(Code:) (Expenses \$1,515,563. including grants of \$211,000.) (Revenue	, \$ 522.	063.)
	PARTNERSHIPS - SYNERGOS ENHANCES THE CAPACITY FOR DIVERSI	E STAKEHOLDE	RS ′
	TO DEVELOP AND IMPLEMENT IDEAS THAT CREATE LASTING SOCIAL		
	OF OUR WORK RESTS ON BRIDGING LEADERSHIP WHICH LEADS TO		
	COLLABORATE EFFECTIVELY. IN NIGERIA, SYNERGOS IS FACILITY		
	FROM SUBSISTENCE TO AGRICULTURE AS A BUSINESS IN COLLABOR		
	STATE MINISTRIES OF AGRICULTURE AND OTHER PARTNERS. IN EX		
	SYNERGOS IS BUILDING THE CAPACITY OF THE MINISTRY OF AGRI		
	OTHER INSTITUTIONS TO IMPROVE LIVES OF SMALLHOLDER FARMER		T 7
			IA,
	SYNERGOS STRENGTHENS SYSTEMS TO IMPROVE THE HEALTH AND NO		
	MOTHERS AND CHILDREN AND TO HELP NAMIBIA ACHIEVE UNIVERSA		ONTO
	COVERAGE. IN SOUTH AFRICA, SYNERGOS WORKS WITH A RANGE OF		2מכ
	TO ADDRESS THE SOCIAL ISOLATION OF CHILDREN. IN BANGLADES	SH, SYNERGOS	
4d	Other program services (Describe on Schedule O.)	^	
	(Expenses \$ 1,131,226 • including grants of \$ 0 •) (Revenue \$	0.)	
<u>4e</u>	Total program service expenses ► 8 , 659 , 714 .		

Part IV Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	X	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	<u> </u>		
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		X
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,	Ť		
•	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		X
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? <i>If</i> "Yes," <i>complete</i>	-		
0	, ,	8		X
•	Schedule D, Part III	├°		1
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			x
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments		v	
	or in quasi endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	X	
b	Did the organization report an amount for investments - other securities in Part X, line 12, that is 5% or more of its total			l
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		X
С	Did the organization report an amount for investments - program related in Part X, line 13, that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		X
d	Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		X
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	X	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	X	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		X
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	L
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		Х
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a	Х	
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b	Х	
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15	Х	
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
••	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines	<u>''</u>		 -
.5		18	Х	
19	1c and 8a? If "Yes," complete Schedule G, Part II	10		
13	complete Schedule G, Part III	10		x
20-		19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		
b O4	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or	_		_V
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X

ı uı	Officerist of nequired Scriedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		<u> X</u>
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	X	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current			
	or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35%			
	controlled entity or family member of any of these persons? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee,			
	creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity (including an employee thereof) or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		_ X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions, for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i>			
	"Yes," complete Schedule L, Part IV	28a		Х
b	A family member of any individual described in line 28a? If "Yes," complete Schedule L, Part IV	28b		Х
	A 35% controlled entity of one or more individuals and/or organizations described in lines 28a or 28b? If			
	"Yes," complete Schedule L, Part IV	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		Х
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If</i> "Yes," <i>complete</i>			
	Schedule N. Part II	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		Х
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and			
	Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	Х	
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity			
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	Х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
٠.	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?	<u> </u>		
-	Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V			X
	i		Yes	No
12	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable 1b 0			
2	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
•	(gambling) winnings to prize winners?	1c	Х	
032004	4 12-23-20			(2020)

Form 990 (2020) THE SYNERGOS INSTITUTE, INC.

13-3392006

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The second process and the second process of the second process o	Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)			
the for the number of employees reported on Form W.3, Transmittal of Wage and Tax Statements, 2a 3.1 b if at least one is reported on line 2a, did the organization file all required federal employment tax returns? **Note: If the sum of lines 1a and 2a is greater than 250, you may be required to 6_He (see instructions) **30 Did the organization have united boursies gross is some of \$1,000 or more during the year? **31 Di ii "Yes," has it filled a form 990°I for this year? If "Wo" to line 3b, provide an explanation on Schedule 0 **32 A at any time during the calendary ear, did the organization have an interest in, or a significant or other authority over, a financial account in a foreign country Such as a bank account, securities account, or other financial accountry? **48 A ten yitine the name of the foreign country SESE_SCHEDULE 0 **58 enstructions for filing requirements for FinCEN From 1114, Report of Foreign Bank and Financial Accounts (FBAR), **59 Was the organization and year to a prohibet tax shelter transaction and any time during the tax year? **50 Did any taxable party notify the organization that it was or is a party to a prohibitiest as shelter transaction? **50 Did any taxable party notify the organization that it was or is a party to a prohibitiest as shelter transaction solicit any contributions that were not tax deductible? **50 Did any taxable party notify the organization that it was or is a party to a prohibitiest as shelter transaction solicit any contributions that were not tax deductible? **50 Did the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit any contributions under section 170(c). **50 Did the organization shall may receive deductible accontributions?** **50 Pi "Yes," indicate the number of Forms 8882 filed during the year **50 Did the organization shall may receive deductible contributions under section 170(c). **50 Did the organization received a contribution or qualified intellectual property, did th				Yes	No
b If a least one is reported on line 2a, did the organization file all required federal employment tax returns? Note if the sum of lines 1a and 2a is greater than 260, you may be required to _e-figi (see instructions). 3a Did the organization have unrelated business goes income of \$1,000 or more during the year? 3b If "Yes," has if filed a Form 880 For this year? If "No" to line 80, provide an explanation on Schedule 0. 3b If "Yes," and the funding the calendary war, did the organization have an interest in, or a significant or or the authority over, a financial account in a foreign country. Year of the financial account in a foreign country. Year of the financial account in a foreign country schedule of the secondary of the financial account in a foreign country. Year of the financial account in a foreign country. Year of the financial account in a foreign country. Year of the secondary of the financial account in a foreign country. Year of the financial account in a foreign country. Year of the financial account in a foreign country. Year of the financial account in a foreign country. Year of the financial account in a foreign country. Year of the financial account in a foreign country. Year of the financial account in the financial accountry. Year of the financial accountry of the financial accountry. Year of the financial accountry of the financial accountry. Year of the financial accountry. Year of the financial accountry of the financial accountry. Year of the financial accountry of the financial accountry. Year of the financial accountry of the financial accountry. Year of the financial accountry of the financial accountry. Year of the financial accountry of the financial accountry. Year of the financial accountry of the financial accountry. Year of the financial accountry of the financial accountry. Year of the financial accountry of the financial accountry. Year of the	2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,			
b It al least one is reported on line 2a, did the organization file all required feederal employment tax returns? Note: If the sum of lines is and 2a is grater than 250, you may be required to _eff. (see instructions) 3a Dit the organization have unrelated business gross income of \$1,000 or more during the yean? 4a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country. But, and a sherk account, a cutilete account, or other financial account)? 4b If Yea, "and the the name of the foreign country. But, and any time during the tax year? 5c If Year's to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction and any time during the tax year? 5c If Year's to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 5c If Year's to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 5c If Year's to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 5c If Year's to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 5c If Year's to line 5a or 5b, did the organization that it was or is a party to a prohibited tax shelter transaction? 5c If Year's did the organization had a cale to the control of the control of the organization shelt was or tax deductibles? 7c Organizations that was not tax deductibles a caleriable contributions? 7d Organizations that was never that such contributions and party for goods and services provided to the payor? 7d Organization shell, exclassing, or otherwise dispose of tangible personal property for which it was required to the Forms 8282 filed during the year 7d If Wes, "indicate the number of Forms 8282 filed during the year 8 Did the organization received a contribution or qualide intellectual property, did the organization file		filed for the calendar year ending with or within the year covered by this return 2a 31			
Note: if the sum of lines 1a and 2a is greater than 250, you may be required to _e-fise (see instructions) 3a	b		2b	Х	
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16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income? If "Yes," complete Form 4720, Schedule O.		excess parachute payment(s) during the year?	15		X
If "Yes," complete Form 4720, Schedule O.					
	16		16		X
		If "Yes," complete Form 4720, Schedule O.		000	10-

THE SYNERGOS INSTITUTE, INC. 13-3392006 Form 990 (2020) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 22 **1a** Enter the number of voting members of the governing body at the end of the tax year If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. 21 **b** Enter the number of voting members included on line 1a, above, who are independent Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision Х of officers, directors, trustees, or key employees to a management company or other person? 3 X Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 Did the organization become aware during the year of a significant diversion of the organization's assets? Did the organization have members or stockholders? 6 6 Х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? Х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body? X 7b Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Х a The governing body? 8a **b** Each committee with authority to act on behalf of the governing body? Х 8b Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes." provide the names and addresses on Schedule O Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes Nο 10a Did the organization have local chapters, branches, or affiliates? Х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, Х and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a b Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a **b** Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes " describe Х 12c in Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a Х Other officers or key employees of the organization 15b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16h Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶CA , NY Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. X Own website Another's website X Upon request Other (explain on Schedule O) Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to the public during the tax year. State the name, address, and telephone number of the person who possesses the organization's books and records WHIPPLEWOOD CPAS, ATTN: WENDY CIANCIO - 303-989-7600

Form **990** (2020)

11852 SHAFFER DRIVE, BUILDING B, LITTLETON, CO

THE SYNERGOS INSTITUTE INC Form 990 (2020)

<u> Page</u> **7**

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors**

Check if Schedule O contains a response or note to any line in this Part VII

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

See instructions for the order in which to list the persons above.

(A)	(B)	Jiga	mea)	іроп	out	(D)	(E)	(F)
Name and title	Average	(-1-	Position					Reportable	Reportable	Estimated
	hours per	box	(do not check more than one box, unless person is both an officer and a director/trustee)		compensation	compensation	amount of			
	week	offi	cer ar	id a di	irecto	r/trus	tee)	from	from related	other
	(list any	ector						the	organizations	compensation
	hours for	or dir	g.			ated		organization	(W-2/1099-MISC)	from the
	related	stee	truste		au	bens		(W-2/1099-MISC)		organization
	organizations	ıal tr.	onal		ploye	ee com				and related
	below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former			organizations
(1) ADELE SIMMONS	1.00	드	트	Ö	3	王吉	포			
DIRECTOR	0.00	х						0.	0.	0.
(2) CORAZON JULIANO-SOLIMAN	1.00								0.1	
DIRECTOR	0.00	х						0.	0.	0.
(3) DAFNA TAPIERO	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(4) DARREN MANELSKI	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(5) DAVID DE FERRANTI	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(6) ELLIOTT DONNELLEY II	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(7) GARY FORD	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(8) GRACA MACHEL	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(9) HENRI VAN EEGHEN	35.00									
CEO	0.00	Х		Х				324,323.	0.	36,955.
(10) JEFF SEABRIGHT	1.00								_	_
DIRECTOR	0.00	Х						0.	0.	0.
(11) LARRY LUNT	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(12) MARCOS DE MORAES	1.00								•	
DIRECTOR	0.00	Х						0.	0.	0.
(13) MAYRA HERNANDEZ GONZALEZ	1.00	37							0	
DIRECTOR (14) MONIGA WINGOR	1.00	Х						0.	0.	0.
(14) MONICA WINSOR DIRECTOR	0.00	Х						0.	0.	0.
(15) NILI GILBERT	1.00	Λ						0.	0.	· ·
DIRECTOR	0.00	Х				CF	•	0.	0.	0.
(16) PEGGY DULANY	1.00	-22				 		1		`
CHAIRPERSON	0.00	Х						0.	0.	0.
(17) RAZA JAFAR	1.00	† -							•	
DIRECTOR	0.00	х						0.	0.	0.
032007 12-23-20								•		Form 990 (2020)

Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)										
(A)	(B)	l	,,,	((11103		(D)	(E)	(F)
Name and title	Average hours per week	Position (do not check more than one box, unless person is both an officer and a director/trustee)			than o	an	Reportable compensation from	Reportable compensation from related	Estimated amount of other	
	(list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	compensation from the organization and related organizations
(18) RODOLFO OGARRIO	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(19) SALLY TIMPSON	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(20) SERGE DUMONT	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(21) UDAY KHEMKA	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(22) ZAINAB SALBI	1.00									
DIRECTOR	0.00	Х						0.	0.	0.
(23) MARILIA BEZERRA	35.00									
MANAGING DIRECTOR, GPC	0.00					Х		193,647.	0.	35,061.
(24) KATARINA CZARNIAK	35.00									
MANAGING DIRECTOR, GPC	0.00					Х		143,852.	0.	36,074.
(25) VIRGINIA V BRIONES	35.00									
DIRECTOR - HR & OPERATIONS	0.00					Х		142,515.	0.	39,087.
(26) JOHN TOMLINSON	35.00									
DIRECTOR - COMMUNICATIONS	0.00					Х		130,185.	0.	37,613.
1b Subtotal							<u></u>	934,522.	0.	184,790.
c Total from continuation sheets to Part VI							•	129,525.	0.	29,131.
d Total (add lines 1b and 1c)							•	1,064,047.	0.	213,921.
2 Total number of individuals (including but n							o re		000 of reportable	
compensation from the organization								·	•	10

compensation from the organization

Yes Nο Did the organization list any former officer, director, trustee, key employee, or highest compensated employee on 3 line 1a? If "Yes," complete Schedule J for such individual For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual Х 4 Did any person listed on line 1a receive or accrue compensation from any unrelated organization or individual for services X rendered to the organization? If "Yes." complete Schedule J for such person

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax year.

(A) Name and business address	(B) Description of services	(C) Compensation
	'	- Сотпропосатот
MZN INTERNATIONAL, PICKHUBEN 2/4, BLOCK H,	SPEARHEADING AGILE	
3RD FL., FRANKFRUT, HAMBURG, GERMANY	MODEL TRSN OF ORG GL	249,887.
JW PHILANTHROPY LIMITED, 8 LYNCROFT		
MANSIONS LYNCROFT GARDENS, LONDON, UNITED	CONSULTANT	143,105.
HISHAM MOHAMED MAHMOUD EL ROUBY, 3 MAHMOUD	HEAD OF MENA	
ABO EL IOUN ST, HELIPOLES, CAIRO, EGYPT	OPERATIONS	110,845.
NATASHA TARIQ, APT 57/BELLEVUE COURT 41		
STUBBS ROAD, HONG KONG, HONG KONG 1	CONSULTANT	108,409.
AGUIL LUAL DENG, 21 CADOZA ST, WESTDENE	BLOOMBERG MEDIA	
2092, JOHANNESBURG, SOUTH AFRICA 1539	INIT. AFRICA PROJ.	105,692.
2 Total number of independent contractors (including but not limited to those lister	d above) who received more than	
\$100,000 of compensation from the organization • 6		
		000

SEE PART VII, SECTION A CONTINUATION SHEETS

Form **990** (2020)

Form 990 THE SYNERGOS INSTITUTE, INC. 13-3392006

Form 990 THE SYNE									13-339	2006
Part VII Section A. Officers, Directors, Tr	ustees, Key Er	nplo	yee	s, aı	nd F	ligh	est (Compensated Employe	es (continued)	
(A) Name and title	(B) Average hours	verage Position hours (check all that a			ly)	(D) Reportable compensation	(E) Reportable compensation	(F) Estimated amount of		
	per week (list any hours for related organizations below line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	from the organization (W-2/1099-MISC)	from related organizations (W-2/1099-MISC)	other compensation from the organization and related organizations
27) SWATI CHAUDHARY DIRECTOR - CONSULTING SERVICES	35.00					x		129,525.	0.	20 121
TRECTOR - CONSULTING SERVICES	0.00							129,323.	0.	29,131
		•								
		-								
otal to Part VII, Section A, line 1c								129,525.		29,131

Form 990 (2020) THE SYNERGOS INSTITUTE, INC.

Part VIII Statement of Revenue

13-3392006

Page 9

Part VIII Check if Schedule O contains a response or note to any line in this Part VIII (C) Revenuè excluded Total revenue Related or exempt Unrelated from tax under function revenue business revenue sections 512 - 514 Contributions, Gifts, Grants and Other Similar Amounts 1a **1 a** Federated campaigns 1,887,756. 1b **b** Membership dues c Fundraising events 381,484 1c d Related organizations 1d e Government grants (contributions) 1e f All other contributions, gifts, grants, and similar amounts not included above ... 1,547,960 1f 104,790 g Noncash contributions included in lines 1a-1f 3,817,200. h Total. Add lines 1a-1f **Business Code** 2 a PROGRAM CONSULTING FEE 900099 522,031 522,031 Program Service Revenue GLOBAL PHILANTHROPISTS TRIP RETRE 900099 18,302 18,302 С d f All other program service revenue 540,333. g Total. Add lines 2a-2f Investment income (including dividends, interest, and 412,040 412,040. other similar amounts) 4 Income from investment of tax-exempt bond proceeds 5 Royalties (i) Real (ii) Personal 44,400 6 a Gross rents 6b **b** Less: rental expenses ... 44,400. c Rental income or (loss) 44,400. 44,400. d Net rental income or (loss) (i) Securities (ii) Other 7 a Gross amount from sales of 3,846,359. 241 assets other than inventory b Less: cost or other basis 3,797,785. and sales expenses Other Revenue 7с 241 c Gain or (loss) 48,574. 48,815. 48,815. d Net gain or (loss) 8 a Gross income from fundraising events (not including \$ 381,484. of contributions reported on line 1c). See Part IV, line 18 208,720 208,720 **b** Less: direct expenses c Net income or (loss) from fundraising events 9 a Gross income from gaming activities. See Part IV, line 19 **b** Less: direct expenses 9b c Net income or (loss) from gaming activities \triangleright 10 a Gross sales of inventory, less returns and allowances 10a **b** Less: cost of goods sold c Net income or (loss) from sales of inventory **Business Code** 11 a EXPENSE REIMBURSEMENT 900099 32. 32 b d All other revenue 32 Total. Add lines 11a-11d 505,255. 4,862,820, 540,365 Total revenue. See instructions 12

Form 990 (2020) THE SYNERGOS
Part IX Statement of Functional Expenses THE SYNERGOS INSTITUTE, INC. 13-3392006 Page **10**

	Check if Schedule O contains a respons			(0)	
	ot include amounts reported on lines 6b, Bb, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21				
	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign	255 000	255 200		
	individuals. See Part IV, lines 15 and 16	355,820.	355,820.		
	Benefits paid to or for members				
	Compensation of current officers, directors,	260 000	060 450	65 254	0.7.00
	trustees, and key employees	362,907.	268,450.	67,374.	27,08
	Compensation not included above to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)	0 005 556	1 700 404	404 500	150 56
	Other salaries and wages	2,325,776.	1,720,424.	431,783.	173,56
	Pension plan accruals and contributions (include	50 560	F4 F64	12 604	F F0
	section 401(k) and 403(b) employer contributions)	73,760.	54,561.	13,694.	5,50
	Other employee benefits	463,938.	343,184.	86,131.	34,62
	Payroll taxes	300,217.	222,076.	55,736.	22,40
	Fees for services (nonemployees):				
а	Management				
b	Legal	90,263.	78,072.	9,437.	2,75
С	Accounting	348,044.	301,037.	36,389.	10,61
d	Lobbying				
е	Professional fundraising services. See Part IV, line 17				
f	Investment management fees	90,422.		90,422.	
g	Other. (If line 11g amount exceeds 10% of line 25,				
	column (A) amount, list line 11g expenses on Sch O.)	4,481,433.	3,876,318.	468,388.	136,72
	Advertising and promotion				
	Office expenses	155,503.	86,074.	50,364.	19,06
	Information technology	146,638.	144,857.	1,016.	76
	Royalties				
i	Occupancy	604,709.	265,176.	173,997.	165,53
	Travel	188,608.	130,294.	33,040.	25,27
	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
	Conferences, conventions, and meetings	709,069.	702,097.	4,649.	2,32
	Interest				
	Payments to affiliates				
	Depreciation, depletion, and amortization	185,609.	61,251.	63,107.	61,25
	Insurance	76,545.	26,633.	25,805.	24,10
	Other expenses. Itemize expenses not covered above (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
	BANK CHARGES AND FEES	68,439.	-1,610.	80,117.	-10,06
	BAD DEBT EXPENSE	25,000.	25,000.		
C					
d					
	All other expenses				
	Total functional expenses. Add lines 1 through 24e	11,052,700.	8,659,714.	1,691,449.	701,53
	Joint costs. Complete this line only if the organization		0,000,114.	- 1 0 7 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 - 1 -	, 01, 33
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation. Check here if following SOP 98-2 (ASC 958-720)				

Form **990** (2020)

Form 990 (2020)

THE SYNERGOS INSTITUTE, INC.

13-3392006 Page **11**

Pa	rt X	Balance Sheet	-			
		Check if Schedule O contains a response or note to any line in	this Part X			
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing	3,948,890.	1	2,218,668.	
	2	Savings and temporary cash investments		4,089,387.	2	1,180,525.
	3	Pledges and grants receivable, net		4,931,518.	3	2,910,203.
	4	Accounts receivable, net			4	
	5	Loans and other receivables from any current or former officer,				
		trustee, key employee, creator or founder, substantial contribut	or, or 35%			
		controlled entity or family member of any of these persons		5		
	6	Loans and other receivables from other disqualified persons (as	defined			
		under section 4958(f)(1)), and persons described in section 495			6	
şţ	7	Notes and loans receivable, net			7	
Assets	8	Inventories for sale or use		001 406	8	000 500
⋖	9	Prepaid expenses and deferred charges		201,486.	9	223,782.
		Land, buildings, and equipment: cost or other	271 150			
		basis. Complete Part VI of Schedule D Less: accumulated depreciation 10a 2 10b 2	,3/1,138.	11E 012		274 645
		Less: accumulated depreciation [10b] 2	445,843.	10c	274,645. 18,748,375.	
	11	Investments - publicly traded securities	16,007,857.	11	10,740,373.	
	12	Investments - other securities. See Part IV, line 11	1,113,314.	12 13		
	13 14	Investments - program-related. See Part IV, line 11		14		
	15	Intangible assets Other assets. See Part IV, line 11		15		
	16	Total assets. Add lines 1 through 15 (must equal line 33)		30,738,295.	16	25,556,198.
	17	Accounts payable and accrued expenses		1,096,022.	17	662,234.
	18	Grants payable		18		
	19	Deferred revenue		-41,940.	19	-81,063.
	20	Tax-exempt bond liabilities			20	
	21	Escrow or custodial account liability. Complete Part IV of Sched	dule D		21	
ģ	22	Loans and other payables to any current or former officer, direct	tor,			
litie		trustee, key employee, creator or founder, substantial contribut	or, or 35%			
Liabilities		controlled entity or family member of any of these persons			22	
	23	Secured mortgages and notes payable to unrelated third partie			23	
	24	Unsecured notes and loans payable to unrelated third parties			24	
	25	Other liabilities (including federal income tax, payables to relate				
		parties, and other liabilities not included on lines 17-24). Comple	ete Part X	216 627		210 056
		of Schedule D		316,637. 1,370,719.		218,856. 800,027.
-	26	Total liabilities. Add lines 17 through 25 Organizations that follow FASB ASC 958, check here ▶ □	<u>x</u>	1,370,719.	26	000,027.
S		and complete lines 27, 28, 32, and 33.				
ğ	27	Net assets without donor restrictions		19,304,569.	27	20,083,576.
3ala	28	Net assets with donor restrictions		10,063,007.	28	4,672,595.
βE		Organizations that do not follow FASB ASC 958, check here				= 7 0 1 = 7 0 0 0 1
표		and complete lines 29 through 33.				
ō	29	Capital stock or trust principal, or current funds			29	
sets	30	Paid-in or capital surplus, or land, building, or equipment fund	I		30	
As	31	Retained earnings, endowment, accumulated income, or other			31	
Net Assets or Fund Balances	32	Total net assets or fund balances		29,367,576.	32	24,756,171.
	33	Total liabilities and net assets/fund balances		30,738,295.	33	25,556,198.
						Form 990 (2020)

Form **990** (2020)

	990 (2020) THE SYNERGOS INSTITUTE, INC.	13-3	392006	Pa	ge 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	4,86		
2	Total expenses (must equal Part IX, column (A), line 25)	2	11,05		
3	Revenue less expenses. Subtract line 2 from line 1	3	-6,18		
4	Net assets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4	29,36	7,5	<u> 76.</u>
5	Net unrealized gains (losses) on investments	5	1,62	<u>9,4</u>	<u> 22.</u>
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain on Schedule O)	9	-5	0,9	48.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
	column (B))	10	24,75	6,1	70.
Pa	rt XIII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	Э.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		<u>X</u>
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	Х	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	X	
	If the organization changed either its oversight process or selection process during the tax year, explain on Sche	edule O.			
За	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sing	gle Audit			1
	Act and OMB Circular A-133?		3a		X
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the require	ed audit			
	or audits, explain why on Schedule O and describe any steps taken to undergo such audits		3b		<u> </u>

032012 12-23-20

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Name of the organization

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

Employer identification number

THE SYNERGOS INSTITUTE, INC.

Part I Reason for Public Charity Status. (All organizations must complete this part.) See instructions.

The organization is not a private foundation because it is: (For lines 1 through 12, check only one box.)

A church, convention of churches, or association of churches described in section 170(b)(1)(A)(i).

A school described in section 170(b)(1)(A)(ii). (Attach Schedule E (Form 990 or 990-EZ).)

A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii).

A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the hospital's name,

city, and state: An organization operated for the benefit of a college or university owned or operated by a governmental unit described in section 170(b)(1)(A)(iv). (Complete Part II.) 6 A federal, state, or local government or governmental unit described in section 170(b)(1)(A)(v). X An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.) A community trust described in section 170(b)(1)(A)(vi). (Complete Part II.) An agricultural research organization described in section 170(b)(1)(A)(ix) operated in conjunction with a land-grant college or university or a non-land-grant college of agriculture (see instructions). Enter the name, city, and state of the college or 10 An organization that normally receives (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions, subject to certain exceptions; and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.) An organization organized and operated exclusively to test for public safety. See section 509(a)(4). 11 12 An organization organized and operated exclusively for the benefit of, to perform the functions of, or to carry out the purposes of one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2). See section 509(a)(3). Check the box in lines 12a through 12d that describes the type of supporting organization and complete lines 12e, 12f, and 12g. Type I. A supporting organization operated, supervised, or controlled by its supported organization(s), typically by giving the supported organization(s) the power to regularly appoint or elect a majority of the directors or trustees of the supporting organization. You must complete Part IV, Sections A and B. Type II. A supporting organization supervised or controlled in connection with its supported organization(s), by having control or management of the supporting organization vested in the same persons that control or manage the supported organization(s). You must complete Part IV, Sections A and C. Type III functionally integrated. A supporting organization operated in connection with, and functionally integrated with, its supported organization(s) (see instructions). You must complete Part IV, Sections A, D, and E. Type III non-functionally integrated. A supporting organization operated in connection with its supported organization(s) that is not functionally integrated. The organization generally must satisfy a distribution requirement and an attentiveness requirement (see instructions). You must complete Part IV, Sections A and D, and Part V. Check this box if the organization received a written determination from the IRS that it is a Type I, Type II, Type III functionally integrated, or Type III non-functionally integrated supporting organization. Enter the number of supported organizations

g Provide the following information about the supported organizations (ii) Name of supported (iii) EIN (iii) Type of organization (described on lines 1-10 above (see instructions))

Yes No

(v) Amount of monetary support (see instructions) support (see instructions)

Schedule A (Form 990 or 990-EZ) 2020 THE SYNERGOS INSTITUTE, INC.

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Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	tion A. Public Support	, p	, 3331 2031	,				
	ndar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total	
	Gifts, grants, contributions, and	(=, == :=	(=, ==:	(=, == ::	(=, == ::	(-,	(2) 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2	
	membership fees received. (Do not							
	include any "unusual grants.")	10082823.	13462288.	10992572.	11504167.	3817200.	49859050.	
2	Tax revenues levied for the organ-							
	ization's benefit and either paid to							
	or expended on its behalf							
3	The value of services or facilities							
	furnished by a governmental unit to							
	the organization without charge							
4	Total. Add lines 1 through 3	10082823.	13462288.	10992572.	11504167.	3817200.	49859050.	
5	The portion of total contributions							
	by each person (other than a							
	governmental unit or publicly							
	supported organization) included							
	on line 1 that exceeds 2% of the							
	amount shown on line 11,							
	column (f)						24631869.	
	Public support. Subtract line 5 from line 4.						25227181.	
	tion B. Total Support	1	T	Ι				
	ndar year (or fiscal year beginning in)	(a) 2016 10082823.	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total	
	Amounts from line 4	10082823.	13462288.	10992572.	1150416/	381/200.	49859050.	
8	Gross income from interest,							
	dividends, payments received on							
	securities loans, rents, royalties,	310,031.	313,724.	110 600	546,951.	156 110	2076835.	
•	and income from similar sources	310,031.	313,724.	449,009.	340,931.	450,440.	2070033.	
9	Net income from unrelated business							
	activities, whether or not the							
40	business is regularly carried on Other income. Do not include gain							
10	or loss from the sale of capital							
	assets (Explain in Part VI.)	60,146.	41,400.	6,002.	75,636.	32.	183,216.	
11	Total support. Add lines 7 through 10	00/1101	11,1001	0,0021	7370301		52119101.	
	Gross receipts from related activities,	etc (see instruction	nns)				,282,166.	
	First 5 years. If the Form 990 is for the	•	,	fourth. or fifth tax	vear as a section 5		,, 	
	organization, check this box and sto							
Sec	tion C. Computation of Publi							
	Public support percentage for 2020 (l			column (f))		14	48.40 %	
	Public support percentage from 2019					15	46.88 %	
	33 1/3% support test - 2020. If the					ore, check this bo		
	stop here. The organization qualifies						▶ 😈	
b	33 1/3% support test - 2019. If the	organization did no	t check a box on l					
	and stop here. The organization qualifies as a publicly supported organization							
17a	7a 10% -facts-and-circumstances test - 2020. If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more,							
	and if the organization meets the facts-and-circumstances test, check this box and stop here. Explain in Part VI how the organization							
	meets the facts-and-circumstances test. The organization qualifies as a publicly supported organization							
b	b 10% -facts-and-circumstances test - 2019. If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or							
	more, and if the organization meets the	he facts-and-circum	nstances test, che	ck this box and st	top here. Explain ir	n Part VI how the		
	organization meets the facts-and-circ	umstances test. Th	e organization qua	alifies as a publicly	supported organiz	ation	▶□	
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17b	o, check this box ar	nd see instructions	<u> </u>	

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020 THE SYNERGOS INSTITUTE, INC.

Part III | Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to

qualify under the tests listed be Section A. Public Support	elow, please comp	olete Part II.)				
Calendar year (or fiscal year beginning in)	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
1 Gifts, grants, contributions, and			, ,		, ,	,
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.) Section B. Total Support						
Calendar year (or fiscal year beginning in) ▶	(a) 2016	(b) 2017	(c) 2018	(d) 2019	(e) 2020	(f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First 5 years. If the Form 990 is for th	e organization's f	irst, second, third,	fourth, or fifth tax	year as a section	501(c)(3) organizatio	on,
check this box and stop here						>
Section C. Computation of Public	Support Per	rcentage				
15 Public support percentage for 2020 (li	ne 8, column (f), c	divided by line 13,	column (f))		15	%
16 Public support percentage from 2019					16	%
Section D. Computation of Inves	tment Income	e Percentage			т т	
17 Investment income percentage for 20					17	%
18 Investment income percentage from 2						%
19a 33 1/3% support tests - 2020. If the						7 is not
more than 33 1/3%, check this box an b 33 1/3% support tests - 2019. If the						
line 18 is not more than 33 1/3%, chec	ck this box and s	top here. The orga	nization qualifies a	as a publicly supp	orted organization	
20 Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check th	nis box and see in	structions	

Schedule A (Form 990 or 990-EZ) 2020 THE SYNERGOS INSTITUTE, INC.

Part IV | Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in **Part VI** how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- **3a** Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer lines 3b and 3c below.
- **b** Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in **Part VI** when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- **4a** Was any supported organization not organized in the United States ("foreign supported organization")? *If* "Yes," and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.
- **b** Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in **Part VI** how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- 5a Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- **b Type I or Type II only.** Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- 6 Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7?

 If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- **b** Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**
- c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer line 10b below.
 - **b** Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

		Yes	No
		163	140
	1		
	•		
	2		
	3a		
	3b		
	3с		
	4a		
	4b		
	4c		
	5a		
	5b		
	5с		
	6		
	7		
	8		
	9a		
	9b		
	9с		
	10a		
	10b		<u> </u>
9	90 or 99	10-EZ)	2020

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За

a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If "Yes" or "No" provide details in Part VI.

b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? *If* "Yes." *describe in* **Part VI** *the role played by the organization in this regard.*

Schedule A (Form 990 or 990-EZ) 2020 THE SYNERGOS INSTITUTE, 13-3392006 Page 6 INC. Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations 」Check here if the organization satisfied the Integral Part Test as a qualifying trust on Nov. 20, 1970 (explain in Part Ⅵ). See instructions. All other Type III non-functionally integrated supporting organizations must complete Sections A through E. (B) Current Year Section A - Adjusted Net Income (A) Prior Year (optional) Net short-term capital gain 1 2 Recoveries of prior-year distributions **3** Other gross income (see instructions) 3 4 4 Add lines 1 through 3. 5 5 Depreciation and depletion Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or 6 maintenance of property held for production of income (see instructions) 7 7 Other expenses (see instructions) 8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4) 8 (B) Current Year Section B - Minimum Asset Amount (A) Prior Year (optional) 1 Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year): a Average monthly value of securities 1a **b** Average monthly cash balances 1b c Fair market value of other non-exempt-use assets 1c d Total (add lines 1a, 1b, and 1c) 1d e Discount claimed for blockage or other factors (explain in detail in Part VI): 2 Acquisition indebtedness applicable to non-exempt-use assets 2 3 3 Subtract line 2 from line 1d. Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, 4 see instructions). 5 Net value of non-exempt-use assets (subtract line 4 from line 3) 5 6 6 Multiply line 5 by 0.035. 7 Recoveries of prior-year distributions 7 8 Minimum Asset Amount (add line 7 to line 6) Section C - Distributable Amount Current Year 1 1 Adjusted net income for prior year (from Section A, line 8, column A)

2

3

<u>4</u> 5

6

Schedule A (Form 990 or 990-EZ) 2020

2 Enter 0.85 of line 1.

5

Enter greater of line 2 or line 3

instructions)

Income tax imposed in prior year

emergency temporary reduction (see instructions)

Minimum asset amount for prior year (from Section B, line 8, column A)

Distributable Amount. Subtract line 5 from line 4, unless subject to

Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see

Schedule A (Form 990 or 990-EZ) 2020 THE SYNERGOS INSTITUTE, INC.

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

13-3392006 Page 7

Pai	t V Type III Non-Functionally Integrated 509	(a)(3) Supporting Orga	nızatıons _{(continu}	ıed)	
Sect	on D - Distributions				Current Year
1	Amounts paid to supported organizations to accomplish exe	mpt purposes		1	
2	Amounts paid to perform activity that directly furthers exemp				
	organizations, in excess of income from activity		2		
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	;	3	
4	Amounts paid to acquire exempt-use assets			4	
5	Qualified set-aside amounts (prior IRS approval required - pri	ovide details in Part VI)		5	
6	Other distributions (describe in Part VI). See instructions.			6	
7	Total annual distributions. Add lines 1 through 6.			7	
8	Distributions to attentive supported organizations to which the	ne organization is responsive			
	(provide details in Part VI). See instructions.			8	
9	Distributable amount for 2020 from Section C, line 6			9	
10	Line 8 amount divided by line 9 amount			10	
Secti	ion E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistribution Pre-2020	ıs	(iii) Distributable Amount for 2020
1	Distributable amount for 2020 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2020 (reason-				
	able cause required - explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2020				
а	From 2015				
b	From 2016				
С	From 2017				
d	From 2018				
е	From 2019				
f	Total of lines 3a through 3e				
g	Applied to underdistributions of prior years				
h	Applied to 2020 distributable amount				
i	Carryover from 2015 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4	Distributions for 2020 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2020 distributable amount				
С	Remainder. Subtract lines 4a and 4b from line 4.				
5	Remaining underdistributions for years prior to 2020, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2020. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2021. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
	Excess from 2016				
	Excess from 2017				
	Excess from 2018				
	Excess from 2019				
е	Excess from 2020				

Schedule A (Form 990 or 990-EZ) 2020

Schedule A (Form 990 or 990-EZ) 2020 THE SYNERGOS INSTITUTE, INC. Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12;

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	Se	ction D,									rt V, line 1; Part V, Section B, line 1e; Part V, rt for any additional information.
SCHEI	DULE	Α,	PART	II,	LINE	10,	EXPLANA	ATION	FOR	OTHER	INCOME:
OTHER	R MI	sc.	REVE	NUE							
2016	АМО	UNT:	\$	60,	146.						
2017	АМО	UNT:	\$	41,	400.						
2018	AMO	UNT:	\$	6,0	02.						
2019	AMO	UNT:	\$	27,	624.						
2020	AMO	UNT:	\$	0.							
EXPE	ISE	REIM	BURSI	EMEN'	T						
2019	AMO	UNT:	\$	48,	012.						
2020	AMO	UNT:	\$	32.							

Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C,

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury Internal Revenue Service **Schedule of Contributors**

➤ Attach to Form 990, Form 990-EZ, or Form 990-PF.

➤ Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

2020

Name of the organization

THE SYNERGOS INSTITUTE, INC.

13-3392006

Organization type (check or	ne):
Filers of:	Section:
Form 990 or 990-EZ	$\boxed{\textbf{X}}$ 501(c)(3) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation
, ,	covered by the General Rule or a Special Rule . 7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.
For an organization	filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions.
Special Rules	
sections 509(a)(1) a any one contributor	described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 or 990-EZ), Part II, line 13, 16a, or 16b, and that received from r, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; line 1. Complete Parts I and II.
contributor, during literary, or educatio	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, nal purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering instead of the contributor name and address), II, and III.
year, contributions is checked, enter he purpose. Don't com	described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box ere the total contributions that were received during the year for an exclusively religious, charitable, etc., applete any of the parts unless the General Rule applies to this organization because it received nonexclusively etc., contributions totaling \$5,000 or more during the year
	at isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990, 990-EZ, or 990-PF),

LHA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

certify that it doesn't meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

	/	9-
Name of organization		Employer identification number
THE SYNERGOS INSTITUTE	TNC	13-3392006

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional	space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$1,062,053.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$\$	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$83,820.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6		\$\$	Person X Payroll

Schedule B (Form 990, 990-EZ, or 990-PF) (2020)

231124416 2 (1 31111 333, 333 222, 31 333 1 1) (23	.20)	1 ago
Name of organization		Employer identification number
THE SYNERGOS INSTITUTE,	INC.	13-3392006

Part I	Contributors (see instructions). Use duplicate copies of Part I if	additional space is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
		\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

Name of organization

Employer identification number

THE SYNERGOS INSTITUTE, INC.

13-3392006

	INDICOD INDITIOID, INC.	1 1 3	3372000
Part II	Noncash Property (see instructions). Use duplicate copies of Part	Il if additional space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		 \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
l		1 8	

Name of o	rganization	Employer identification number						
THE S	YNERGOS INSTITUTE, INC.		13-3392006					
Part III	Exclusively religious, charitable, etc., contributi from any one contributor. Complete columns (a completing Part III, enter the total of exclusively religious, Use duplicate copies of Part III if additional) through (e) and the following line er charitable, etc., contributions of \$1,000 or	section 501(c)(7), (8), or (10) that total more than \$1,000 for the yea					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
		(e) Transfer of gi	 gift					
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee					
(a) No.								
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
	(e) Transfer of gift Transferee's name, address, and ZIP + 4 Relationship of transferor to transferee							
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
	(e) Transfer of gift							
	Transferee's name, address, a	nd ZIP + 4	Relationship of transferor to transferee					
(a) No.	-							
from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held					
	Transferee's name, address, a	gift Relationship of transferor to transferee						
			,					

SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

► Complete if the organization answered "Yes" on Form 990, Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b. ► Attach to Form 990. ► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public Inspection

Name of the organization

THE SYNERGOS INSTITUTE, INC.

Employer identification number 13-3392006

Par	rt I Organizations Maintaining Donor Advised	l Funds or Other Similar Funds	or Accounts. Complete if the
	organization answered "Yes" on Form 990, Part IV, line	e 6.	
		(a) Donor advised funds	(b) Funds and other accounts
1	Total number at end of year		
2	Aggregate value of contributions to (during year)		
3	Aggregate value of grants from (during year)		
4	Aggregate value at end of year		
5	Did the organization inform all donors and donor advisors in w	vriting that the assets held in donor advis	ed funds
	are the organization's property, subject to the organization's e	exclusive legal control?	Yes No
6	Did the organization inform all grantees, donors, and donor ac		
	for charitable purposes and not for the benefit of the donor or	donor advisor, or for any other purpose	conferring
	impermissible private benefit?		Yes No
Par	rt II Conservation Easements. Complete if the org	anization answered "Yes" on Form 990,	Part IV, line 7.
1	Purpose(s) of conservation easements held by the organization	n (check all that apply).	
	Preservation of land for public use (for example, recreat	ion or education) Preservation o	f a historically important land area
	Protection of natural habitat	Preservation or	f a certified historic structure
	Preservation of open space		
2	Complete lines 2a through 2d if the organization held a qualification	ed conservation contribution in the form	of a conservation easement on the last
	day of the tax year.		Held at the End of the Tax Year
а	Total number of conservation easements		2a
b	Total acreage restricted by conservation easements		2b
С	Number of conservation easements on a certified historic stru	cture included in (a)	2c
d	Number of conservation easements included in (c) acquired at	fter 7/25/06, and not on a historic structu	ure
	listed in the National Register		2d
3	Number of conservation easements modified, transferred, rele		
	year ▶		
4	Number of states where property subject to conservation ease	ement is located	
5	Does the organization have a written policy regarding the period	odic monitoring, inspection, handling of	
	violations, and enforcement of the conservation easements it	holds?	Yes No
6	Staff and volunteer hours devoted to monitoring, inspecting, h	nandling of violations, and enforcing cons	servation easements during the year
	>		
7	Amount of expenses incurred in monitoring, inspecting, handle	ling of violations, and enforcing conserva	tion easements during the year
	> \$		
8	Does each conservation easement reported on line 2(d) above	e satisfy the requirements of section 170((h)(4)(B)(i)
9	In Part XIII, describe how the organization reports conservation	•	
	balance sheet, and include, if applicable, the text of the footnote	ote to the organization's financial statement	ents that describes the
Do	organization's accounting for conservation easements.	Art Historical Transuras or Ot	thar Cimilar Assata
Pai	organizations Maintaining Collections of		ther Similar Assets.
	Complete if the organization answered "Yes" on Form		
та	If the organization elected, as permitted under FASB ASC 958	•	
	of art, historical treasures, or other similar assets held for public	, ,	•
	service, provide in Part XIII the text of the footnote to its finance		
р	If the organization elected, as permitted under FASB ASC 958	•	
	art, historical treasures, or other similar assets held for public	exhibition, education, or research in furth	nerance of public service,
	provide the following amounts relating to these items:		. .
	(i) Revenue included on Form 990, Part VIII, line 1		
_			
2	If the organization received or held works of art, historical trea		ıl gaın, provide
	the following amounts required to be reported under FASB AS	-	
a	Revenue included on Form 990, Part VIII, line 1		
b	Assets included in Form 990, Part X		

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Schedule D (Form 990) 2020

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Sche	dule D (Form 990) 2020 THE SYN:	ERGOS INSTI	TUTE, INC.	•				Page 2
Par	t III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, or Othe	er Simila	ar Assets	(continu	ued)
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that make	significant	use of its		
	collection items (check all that apply):							
а	Public exhibition	d		hange program				
b	Scholarly research	е	Other					
С	Preservation for future generations							
4	Provide a description of the organization's co	ollections and explain	how they further th	e organization's exe	empt purp	ose in Part	XIII.	
5	During the year, did the organization solicit o		*	•	r assets	_	_	
_	to be sold to raise funds rather than to be ma						Yes	No_
Par	t IV Escrow and Custodial Arrang		te if the organization	n answered "Yes" o	n Form 99	0, Part IV,	line 9, or	
	reported an amount on Form 990, Par							
1a	Is the organization an agent, trustee, custodi		•				_	
	on Form 990, Part X?					L	_ Yes	No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	owing table:			T		
					-		Amount	
	Beginning balance							
	Additions during the year							
е	Distributions during the year							
f	Ending balance				<u> 1f</u>		٦.,	
	Did the organization include an amount on Fo				•	∟	Yes	∐ No
Par	If "Yes," explain the arrangement in Part XIII. t V Endowment Funds. Complete i							
ı uı	Endownient i dias. Complete					ooro book	(a) Four	unara haali
4.	Designing of year belongs	(a) Current year 18,850,906.	(b) Prior year 16,577,922.	(c) Two years back 17,766,186.		years back 963,196.		years back 884,064.
1a	Beginning of year balance	10,030,300.	10,377,322.	17,700,100.		000,000.	,	304,004.
D	Contributions	1,991,109.	2,772,984.	-1,188,264.	 	187,702.	<u> </u>	616,219.
G	Net investment earnings, gains, and losses	1,331,103.	2,772,304.	1,100,204.	<u> </u>	107,702.	<u> </u>	310,213.
u	Grants or scholarships Other expenditures for facilities							
-	-	612,000.	500,000.			350,000.	1 !	500,000.
	and programs Administrative expenses	012,000.				34,712.		37,087.
		20,230,015.	18,850,906.	16,577,922.	17	766,186.		963,196.
g 2	Provide the estimated percentage of the curr	· · · · · · · · · · · · · · · · · · ·				,		
a	Board designated or quasi-endowment		%	, ricia as.				
h	Permanent endowment	<u> </u>						
c								
Ŭ	The percentages on lines 2a, 2b, and 2c short	* =						
За	Are there endowment funds not in the posses	•	tion that are held an	d administered for t	he organi:	zation		
	by:	50,011 01 11.15 01 gail .a					\[\(\sigma\)	Yes No
	(i) Unrelated organizations						3a(i)	X
	(ii) Related organizations						3a(ii)	X
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as require	ed on Schedule R?					
4	Describe in Part XIII the intended uses of the							
Par	t VI Land, Buildings, and Equipm							
	Complete if the organization answered	d "Yes" on Form 990	, Part IV, line 11a. S	ee Form 990, Part X	(, line 10.			
	Description of property	(a) Cost or of			Accumula	ted	(d) Book	value
		basis (investm	nent) basis	(other) d	epreciatio	n	. ,	
1a	Land							
	Buildings	I						
С	Leasehold improvements		1,38	6,882. 1,	151,9	53.	234	,929.
d	Equipment			2,392.	526,0	36.	26	,356.
	Other		43	1,884.	418,5	24.	13	,360.
Total	. Add lines 1a through 1e. (Column (d) must e	aual Form 990. Part	K. column (B). line 10	Oc.)		. ▶	274	,645.

Schedule D (Form 990) 2020

Schedule	D (Form 990) 2020	THE	SYNERGO	S INSTITUTE,	INC.		13-3392006	Page 3
Part VI	I Investments -			-				<u> </u>
	Complete if the or	ganization a	nswered "Yes"	on Form 990, Part IV, line	e 11b. See Form 990,	Part X, line 12.		
(a) Desc	ription of security or cate	egory (including	name of security)	(b) Book value	(c) Method of	valuation: Cost o	r end-of-year market v	alue
(1) Finan	cial derivatives							
(2) Close	ly held equity interest	s						
(3) Other								
(A)								
(B)								
(C)								
(D)								
(E)								
(F)								
(G)								
(H)								
	(b) must equal Form 99							
Part VI	II Investments -	_						
	Complete if the or (a) Description or			on Form 990, Part IV, line (b) Book value			r and afvect market w	alua
	(a) Description of	or investmen	L	(b) Book value	(c) Method of	valuation. Cost o	r end-of-year market v	alue
(1)								
(2)								
(3)					+			
(4)					+			
(5)								
<u>(6)</u>								
(7)								
<u>(8)</u> (9)								
	. (b) must equal Form 99	On Dart V col	(D) line 12)					
Part IX			. (b) lille 13.)					
	_	ganization a	nswered "Yes"	on Form 990, Part IV, line	e 11d. See Form 990.	Part X. line 15.		
		<u> </u>		Description			(b) Book va	lue
(1)				·				
(2)								
(3)								
(4)								
(5)								
(6)								
(7)								
(8)								
(9)								
Total. (Co	lumn (b) must equal F	orm 990, Pa	art X. col. (B) line	: 15.)			. ▶	
Part X	Other Liabiliti	es.						
				on Form 990, Part IV, line	e 11e or 11f. See Forr	n 990, Part X, lin		
1.		Description of	of liability				(b) Book va	lue
	ederal income taxes						1.2	250
$\overline{}$	APITAL LEAS			~				350.
	EFERRED LEA	ASE OBI	JIGATIONS	<u> </u>			205,	506.
(4)								
(5)								
(6)								
(7)								
(8)								
(9)							210	056
				25.)			•	856.
z. Liabili	τy for uncertain tax po	ositions. In F	'aπ xIII, provide	the text of the footnote t	ιο τne organization's f	ınancıal statemei	nts tnat reports the	

organization's liability for uncertain tax positions under FASB ASC 740. Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2020

	dule D (Form 990) 2020 THE SYNERGOS INSTITUTE, IN		13-3392006 F	Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Stateme	ents With Revenue pe	r Return.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a	.		
1	Total revenue, gains, and other support per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:	1 1		
а	Net unrealized gains (losses) on investments			
b	Donated services and use of facilities			
С	Recoveries of prior year grants			
d	Other (Describe in Part XIII.)	_ 2 d		
е	Add lines 2a through 2d			
3	Subtract line 2e from line 1		3	
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:	1.1		
a	Investment expenses not included on Form 990, Part VIII, line 7b			
b	Other (Describe in Part XIII.)		4.	
c	Add lines 4a and 4b			
5 Pai	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.) rt XII Reconciliation of Expenses per Audited Financial Statem	ents With Expenses n	5 Der Return	
ı a			der meturn.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a			
1	Total expenses and losses per audited financial statements		1	
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:	00		
a	Donated services and use of facilities			
b	Prior year adjustments Other Jacobs			
C C	Other losses	l l		
d e	Other (Describe in Part XIII.)	• •	20	
3	Add lines 2a through 2d Subtract line 2a from line 1			
4	Subtract line 2e from line 1 Amounts included on Form 990, Part IX, line 25, but not on line 1:			
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a		
b	Other (Describe in Part XIII.)			
	Add lines 4a and 4b		4c	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			
	rt XIII Supplemental Information.			
Provi	ide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part	: IV, lines 1b and 2b; Part V,	line 4; Part X, line 2; Part XI,	
lines	2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any add	litional information.		
PAF	RT X, LINE 2:			
MAI	NAGEMENT HAS EVALUATED THE ORGANIZATION'S	INCOME TAX POST	ITIONS FOR THE	
YE?	AR ENDED DECEMBER 31, 2020 AND CONCLUDED THE	HAT THE SYNERGO	OS INSTITUTE,	
INC	C., THE SYNERGOS INSTITUTE (SOUTHERN AFRICA	A), AND THE SY	NERGOS NAMIBIA	
TRU	JST HAD TAKEN NO UNCERTAIN INCOME TAX POSI'	TIONS THAT REQU	UIRE ADJUSTMENT	'S
OR	DISCLOSURES TO THE ACCOMPANYING CONSOLIDAT	TED FINANCIAL S	STATEMENTS.	
PAF	RT V, LINE 4:			
THE	E PURPOSE OF THE PORTFOLIO IS TO GENERATE 1	LONG-TERM FINAL	NCIAL STABILITY	•
ANI	O INVESTMENT INCOME TO SUPPORT THE ON-GOING	G ACTIVITIES O	F SYNERGOS	
INS	STITUTE, AS A BOARD-RESTRICTED FUND.			

Schedule D	(Form 990) 2020 Supplemental Info	THE SYNERGOS	INSTITUTE,	INC.	13-3392006	Page 5
Part XIII	Supplemental Info	ormation _(continued)				
-						
-						
-						
-						

Form 990, Part IV, line 14b.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.

2020
Open to Public Inspection

Name of the organization

Employer identification number

THE SYNERGOS INSTITUTE, INC. 13-3392006

Part I General Information on Activities Outside the United States. Complete if the organization answered "Yes" on

1 For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the grants or assistance? X Yes No.

For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States.

United States.					
(a) Region	he following Part (b) Number of offices in the region		n be duplicated if additional space is a (d) Activities conducted in the region (by type) (such as, fundraising, program services, investments, grants to recipients located in the region)	(e) If activity listed in (d) is a program service,	(f) Total expenditures for and investments in the region
SUB-SAHARAN AFRICA -				SUPPORT TO FEDERAL	
ANGOLA, BENIN,				MINISTRY OF AGRICULTURE	
BOTSWANA, BURKINA				AND TO STATE MINISTRIES	
FASO,	1	19	PROGRAM SERVICES	OF AGRICULTURE IN KADUNA	706,309.
SUB-SAHARAN AFRICA -					
ANGOLA, BENIN,				CAPACITY BUILDING FOR	
BOTSWANA, BURKINA				ETHIOPIAN GOVERNEMENT	
FASO,	1	70	PROGRAM SERVICES	AGENCIES	3,657,142.
SUB-SAHARAN AFRICA -					
ANGOLA, BENIN,					
BOTSWANA, BURKINA				HEALTH & NUTRITION	
FASO,	1	12	PROGRAM SERVICES	PROGRAM	408,458.
SUB-SAHARAN AFRICA -					
ANGOLA, BENIN,					
BOTSWANA, BURKINA				SOCIAL CONNECTEDNESS AND	
FASO,	1	5	PROGRAM SERVICES	THE CHILDREN'S SECTOR	114,253.
SOUTH AMERICA -					
ARGENTINA, BOLIVIA,				SERVICES TO THE	
BRAZIL, CHILE,				PHILANTHROPY SECTOR AND	
COLUMBIA, ECUADOR	1	5	PROGRAM SERVICES	LEADERSHIP TRAINING	266,184.
NORTH AMERICA -					
CANADA AND MEXICO,				LEADERSHIP TRAINING AND	
BUT NOT THE UNITED				SUPPORT TO COLLABORATIVE	
STATES	0	1	PROGRAM SERVICES	COMMUNITY INITIATIVES	38,677.
ASIA, BANGLADESH				WORK WITH STAKEHOLDERS	
AND NORTH AFRICA -				TO BUILD AN ALLIANCE TO	
ALGERIA, BAHRAIN,				PREVENT CHILDREN'S	
DJIBOUTI, EGYPT,	0	1	PROGRAM SERVICES	DROWNING AND PROVIDE	275,837.
ASIA, BANGLADESH				PROMOTION OF SOCIAL	
AND NORTH AFRICA -				ENTREPRENEURSHIP & YOUTH	
ALGERIA, BAHRAIN,				EMPLOYABILTY IN	
DJIBOUTI, EGYPT,	0	1	PROGRAM SERVICES	PALESTINE	181,511.
3 a Subtotal	5	114			5,648,371.
b Total from continuation					
sheets to Part I	0	0			0.
c Totals (add lines 3a					
and 3b)	5	114			5,648,371.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule F (Form 990) 2020

SEE PART V FOR COLUMN (E) DESCRIPTIONS

Grants and Other Assistance to Organizations or Entities Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 15, for any recipient who received more than \$5,000. Part II can be duplicated if additional space is needed.

1 (a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV appraisal, other)
			ELIMINATION OF					
		EUROPE (INCLUDING	UNLAWFUL FORCED		ELECTRONIC			
		ICELAND AND	LABOR, RELIEF OF		FUND OR WIRE			
			UNEMPLOYMENT AND	16,000.	TRANSFER	0.		
					ELECTRONIC			
			CHILD DROWNING		FUND OR WIRE			
		SOUTH ASIA	PREVENTION	195,000.	TRANSFER	0.		
					ELECTRONIC			
		SUB-SAHARAN	ADDIS CLEAN RIVER		FUND OR WIRE			
			PROJECT	144,820.		0.		
				,				

2 Enter total number of recipient organizations listed above that are recognized as charities by the foreign country, recognized as a tax exempt 501(c)(3) organization by the IRS, or for which the grantee or counsel has provided a section 501(c)(3) equivalency letter

\blacktriangleright)
\triangleright	3

SEE PART V FOR COLUMN (D) DESCRIPTIONS

3 Enter total number of other organizations or entities

Schedule F (Form 990) 2020

	dditional space is neede		ites. Complete i	t the organization answered "Yes"	on Form 990, Fait	iv, ille io.	
nt or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
-							

Schedule F (Form 990) 2020 THE SYNERGOS INSTITUTE, INC.
Part IV Foreign Forms

1	3-	3	3	9	2	0	0	6	

Page 4

ıaıı	TV Foreign Forms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign		
	Corporation (see Instructions for Form 926)	Yes	X No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may		
	be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and		
	Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a		
	U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Yes	X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes,"		
	the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect to		
	Certain Foreign Corporations (see Instructions for Form 5471)	Yes	X No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a		
	qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621,		
	Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing		
	Fund (see Instructions for Form 8621)	Yes	X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes,"		
	the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain		
	Foreign Partnerships (see Instructions for Form 8865)	Yes	X No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If		
	"Yes," the organization may be required to separately file Form 5713, International Boycott Report (see		
	Instructions for Form 5713; don't file with Form 990)	Yes	X No
		Schedule F (For	m 990) 2020

032074 12-03-20

Schedule F (Form 990) 2020 THE SYNERGOS INSTITUTE, INC.

13-3392006 Page 5

Part V | Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information. See instructions.

PART I, LINE 2:

SUB-GRANTS MADE BY SYNERGOS TO ENTITIES AND INDIVIDUALS OUTSIDE THE

UNITED STATES REQUIRE A LETTER OF AGREEMENT BETWEEN SYNERGOS AND THE

SUB-GRANTEE. SYNERGOS REQUIRES REPORTS FROM ALL SUB- GRANTEES. EXPENSES

INCURRED BY THE SUBGRANTEE IN CARRYING OUT THE FUNDED ACTIVITY MUST BE

FULLY DOCUMENTED BY THE SUBGRANTEE.

PART I, LINE 3, COLUMN (E):

REGION: SUB-SAHARAN AFRICA - ANGOLA, BENIN, BOTSWANA, BURKINA FASO,

(E) SPECIFIC TYPES OF SERVICES IN REGION: SUPPORT TO FEDERAL MINISTRY OF

AGRICULTURE AND TO STATE MINISTRIES OF AGRICULTURE IN KADUNA AND NIGER

STATE

(A) REGION:

ASIA, BANGLADESH AND NORTH AFRICA - ALGERIA, BAHRAIN, DJIBOUTI, EGYPT,

(E) SPECIFIC TYPES OF SERVICES IN REGION: WORK WITH STAKEHOLDERS TO

BUILD AN ALLIANCE TO PREVENT CHILDREN'S DROWNING AND PROVIDE CHILD CARE

AND EARLY DEVELOPMENT SERVICES.

PART II, COLUMN (D):

REGION: EUROPE (INCLUDING ICELAND AND GREENLAND)

(D) PURPOSE OF GRANT: ELIMINATION OF UNLAWFUL FORCED LABOR, RELIEF OF

UNEMPLOYMENT AND PROMOTION OF SUSTAINABLE MEANS OF ACHIEVING ECONOMIC

GROWTH.

Schedule F (Form 990) 2020

SCHEDULE G

Department of the Treasury Internal Revenue Service

(Form 990 or 990-EZ)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered "Yes" on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2020

Open to Public Inspection

ne of the organization THE SYNERGOS INSTITUTE, INC.						13-3392006			
	Complete if the organization answer		es" or	ı Form 990, Part IV, I					
required to complete this part 1 Indicate whether the organization rais a Mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations 2 a Did the organization have a written of key employees listed in Form 990, Path of the part of the	sed funds through any of the followin e Solicita f Solicita g Special or oral agreement with any individual art VII) or entity in connection with providuals or entities (fundraisers) pursu	tion of tion of fundra (includ	non-govern govern ising of ing of onal fu	overnment grants nment grants events ficers, directors, trus undraising services?	Yes	<u> </u>			
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	fundr have co or con contribu	ustody trol of	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in col. (i)	(vi) Amount paid to (or retained by) organization			
		Yes	No						
			, tigate	ou hoo hoo a satisficati	it is exempt from	aintration .			
3 List all states in which the organizatio or licensing.	n is registered or licensed to solicit o	contribi	utions	or nas been notified	it is exempt from re	gistration			

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule G (Form 990 or 990-EZ) 2020

Schedule G (Form 990 or 990-EZ) 2020 THE SYNERGOS INSTITUTE, INC. 13-3392006 Page 2 Fundraising Events. Complete if the organization answered "Yes" on Form 990, Part IV, line 18, or reported more than \$15,000 of fundraising event contributions and gross income on Form 990-EZ, lines 1 and 6b. List events with gross receipts greater than \$5,000. (a) Event #1 (b) Event #2 (c) Other events (d) Total events NONE (add col. (a) through DINNER col. (c)) (event type) (total number) (event type) 590,204 590,204. Gross receipts 2 Less: Contributions 381,484 381,484. 208,720. Gross income (line 1 minus line 2) 208,720. 4 Cash prizes Noncash prizes Direct Expenses Rent/facility costs 7 Food and beverages Entertainment 8 208,720. 208,720 Other direct expenses 208,720. **10** Direct expense summary. Add lines 4 through 9 in column (d) 11 Net income summary. Subtract line 10 from line 3, column (d) Gaming. Complete if the organization answered "Yes" on Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a. (d) Total gaming (add (b) Pull tabs/instant (c) Other gaming (a) Bingo Revenue bingo/progressive bingo col. (a) through col. (c)) Gross revenue 2 Cash prizes Direct Expenses Noncash prizes Rent/facility costs Other direct expenses Yes Yes Yes 6 Volunteer labor No Direct expense summary. Add lines 2 through 5 in column (d) 8 Net gaming income summary. Subtract line 7 from line 1, column (d) **9** Enter the state(s) in which the organization conducts gaming activities: a Is the organization licensed to conduct gaming activities in each of these states?

Schedule G (Form 990 or 990-EZ) 2020

10a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?

b If "No," explain: _

b If "Yes," explain:

032082 11-25-20

Schedule G (Form 990 or 990-EZ) 2020 THE SYNERGOS INSTITUTE, INC.	13-3392006 Page 3
11 Does the organization conduct gaming activities with nonmembers?	Yes No
12 Is the organization a grantor, beneficiary or trustee of a trust, or a member of a partnership or other entity formed	
to administer charitable gaming?	Yes No
13 Indicate the percentage of gaming activity conducted in:	
a The organization's facility	13a %
b An outside facility	
14 Enter the name and address of the person who prepares the organization's gaming/special events books and reco	
	ius.
Name	
Address	
15a Does the organization have a contract with a third party from whom the organization receives gaming revenue?	Yes No
b If "Yes," enter the amount of gaming revenue received by the organization > \$ and the an	nount
of gaming revenue retained by the third party > \$	
c If "Yes," enter name and address of the third party:	
Name N	
Name ▶	
Address	
16 Gaming manager information:	
Name	
Gaming manager compensation > \$	
Description of services provided	
Director/officer Employee Independent contractor	
17 Mandatory distributions:	
a Is the organization required under state law to make charitable distributions from the gaming proceeds to	
and the state and the state of	Yes No
b Enter the amount of distributions required under state law to be distributed to other exempt organizations or speni	
organization's own exempt activities during the tax year \$\B\$\$. III tile
Part IV Supplemental Information. Provide the explanations required by Part I, line 2b, columns (iii) and (v	A: and Part III lines 0. 9h 10h
15b, 15c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	n, and Fart III, lines 9, 90, 100,
13b, 13c, 16, and 17b, as applicable. Also provide any additional information. See instructions.	
-	

Schedule G	(Form 990 or 990-EZ) Supplemental Infor	THE S	YNERGOS	INSTITUTE,	INC.	13-3392006	Page 4
Part IV	Supplemental Infor	mation _{(c}	ontinued)				
-							
-							

SCHEDULE J (Form 990)

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23.

► Attach to Form 990.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

Department of the Treasury

► Go to www.irs.gov/Form990 for instructions and the latest information.

Employer identification number

THE SYNERGOS INSTITUTE, INC. 13-3392006 **Questions Regarding Compensation** Yes No 1a Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items. First-class or charter travel Housing allowance or residence for personal use Travel for companions Payments for business use of personal residence Tax indemnification and gross-up payments Health or social club dues or initiation fees Discretionary spending account Personal services (such as maid, chauffeur, chef) b If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain 1b Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a? 2 Indicate which, if any, of the following the organization used to establish the compensation of the organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III. X Written employment contract Compensation committee X Compensation survey or study Independent compensation consultant X Form 990 of other organizations X Approval by the board or compensation committee During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing organization or a related organization: X a Receive a severance payment or change-of-control payment? 4a X 4b **b** Participate in or receive payment from a supplemental nonqualified retirement plan? X c Participate in or receive payment from an equity-based compensation arrangement? 4c If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III. Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation 5 contingent on the revenues of: Х a The organization? 5a Х **b** Any related organization? If "Yes" on line 5a or 5b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation contingent on the net earnings of: X a The organization? 6a X **b** Any related organization? 6b If "Yes" on line 6a or 6b, describe in Part III. For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments not described on lines 5 and 6? If "Yes," describe in Part III X 7 Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the

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initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III

If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in

Schedule J (Form 990) 2020

8

Х

Regulations section 53.4958-6(c)?

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	perients	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
(1) HENRI VAN EEGHEN	(i)	324,323.	0.	0.	11,000.	25,955.	361,278.	0.
CEO	(ii)	0.	0.	0.	0.	0.	0.	0.
(2) MARILIA BEZERRA	(i)	193,647.	0.	0.	5,000.	30,061.	228,708.	0.
MANAGING DIRECTOR, GPC	(ii)	0.	0.	0.	0.	0.	0.	0.
(3) KATARINA CZARNIAK	(i)	143,852.	0.	0.	7,500.	28,574.	179,926.	0.
MANAGING DIRECTOR, GPC	(ii)	0.	0.	0.	0.	0.	0.	0.
(4) VIRGINIA V BRIONES	(i)	142,515.	0.	0.	7,566.	31,521.	181,602.	0.
DIRECTOR - HR & OPERATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
(5) JOHN TOMLINSON	(i)	130,185.	0.	0.	6,884.	30,729.	167,798.	0.
DIRECTOR - COMMUNICATIONS	(ii)	0.	0.	0.	0.	0.		0.
(6) SWATI CHAUDHARY	(i)	129,525.	0.	0.	7,000.	22,131.	158,656.	0.
DIRECTOR - CONSULTING SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							
	(i)							
	(ii)							

Sched	ule J (Form 990) 2020	THE SYNERGO	S INSTITUTE,	INC.		,	13-3392006	Page 3
Part	III Supplemental Information	n						
Provid	e the information, explanation,	or descriptions require	d for Part I, lines 1a, 1b,	3, 4a, 4b, 4c, 5a, 5b, 6a	a, 6b, 7, and 8, and for Part II. A	Also complete this part	for any additional information.	

SCHEDULE M (Form 990)

Noncash Contributions

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

▶ Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

Name of the organization THE SYNERGOS INSTITUTE, INC. Employer identification number 13-3392006

Par	t I Types of Property						
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	(d) Method of deter noncash contribution	U	s
1	Art - Works of art						
2	Art - Historical treasures						
3	Art - Fractional interests						
4	Books and publications						
5	Clothing and household goods						
6	Cars and other vehicles						
7	Boats and planes						
8	Intellectual property						
9	Securities - Publicly traded	X	612	104,790.	FMV		
10	Securities - Closely held stock						
11	Securities - Partnership, LLC, or trust interests						
12	Securities - Miscellaneous						
13	Qualified conservation contribution -						
14	Qualified conservation contribution - Other						
15	Real estate - Residential						
16	Real estate - Commercial						
17	Real estate - Other						
18	Collectibles						
19	Food inventory						
20	Drugs and medical supplies						
21	Taxidermy						
22	Historical artifacts						
23	Scientific specimens						
24	Archeological artifacts						
25	Other ()						
26	Other ()						
27	Other (
28	Other (
29	Number of Forms 8283 received by the organiz	ation during	the tay year for co	ontributions			
25	for which the organization completed Form 828			1 1			
	To which the organization completed form 620	o, rait v, D	onee Acknowledg	ement <u>23 </u>		Yes	No
30a	During the year, did the organization receive by			· · · · · · · · · · · · · · · · · · ·		163	NO
	must hold for at least three years from the date						
	exempt purposes for the entire holding period?				30	0a	X
b	If "Yes," describe the arrangement in Part II.						
31	Does the organization have a gift acceptance p	•	•	•	ions?3	31	X
32a	Does the organization hire or use third parties of contributions?		_		3:	2a	х
b	If "Yes," describe in Part II.						
33	If the organization didn't report an amount in co	olumn (c) for	a type of property	for which column (a) is chec	ked,		
	describe in Part II.						
	For Donormorale Doduction Act Notice and A		····· - · · · · · · · · · · · · · · · ·		Only a deal Ad /F		

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) 2020

Schedule M	(Form 990) 2020	THE	SYNERO	GOS	INSTITUTE,	INC.		13-	3392006	Page 2
Part II	(Form 990) 2020 Supplemental	Inforr	nation. P	rovide	the information requi	red by Part	I. lines 30b. 32b. and 3			tion
	is reporting in Part	I, colun	nn (b), the ni	umber	of contributions, the	number of i	I, lines 30b, 32b, and 3 items received, or a con	nbination o	of both. Also comp	plete
	this part for any ac	dditional	information							
7										
-										
-										
-										

Schedule M (Form 990) 2020

032142 11-23-20

SCHEDULE O

Internal Revenue Service

(Form 990 or 990-EZ) epartment of the Treasury

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ▶ Attach to Form 990 or 990-EZ.

▶ Go to www.irs.gov/Form990 for the latest information.

Open to Public

OMB No. 1545-0047

Inspection

Name of the organization

THE SYNERGOS INSTITUTE, INC. **Employer identification number**

13-3392006 FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: THE WORLD BY ADVANCING BRIDGING LEADERSHIP, WHICH BUILDS TRUST AND COLLECTIVE ACTION. WE WORK ON ISSUES SUCH AS HEALTH, NUTRITION, AGRICULTURE, AND YOUTH EMPLOYMENT CREATING OPPORTUNITIES FOR INDIVIDUALS AND COMMUNITIES TO THRIVE. FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: CREATING OPPORTUNITIES FOR INDIVIDUALS AND COMMUNITIES TO THRIVE. FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS: LEADS A COALITION OF PUBLIC HEALTH AND EARLY CHILDHOOD DEVELOPMENT LEADERS TO PREVENT CHILD DROWNING. IN MEXICO, SYNERGOS SUPPORTS COLLABORATIVE ACTION ON SOCIO-ECONOMIC CHALLENGES AMONG LEADERS FROM ACROSS SECTORS. FORM 990, PART III, LINE 4D, OTHER PROGRAM SERVICES: NIGERIA - SYNERGOS WORKS IN NIGERIA TO IMPROVE LIVELIHOODS OF SMALLHOLDER FARMERS. OUR PROGRAMS RECOGNIZE THE IMPORTANCE OF AGRICULTURE'S LINKAGES WITH MARKETS, NUTRITION, GENDER, AND EMPLOYMENT WE WORK TO STRENGTHEN CAPACITY AMONG LEADERS IN THE AGRICULTURAL SECTOR, AND WE CREATE COLLABORATIVE OPPORTUNITIES FOR THOSE IN INVESTORS, PHILANTHROPISTS AND FARMERS' GOVERNMENT, BUSINESS, ORGANIZATIONS. WE ARE USING A SYSTEM CHANGE AND INNOVATION APPROACH IN OUR WORK WITH PARTNERS IN THREE STATES - KOGI, KADUNA, AND BENUE

032211 11-20-20

UNDER THE STATE PARTNERSHIP FOR AGRICULTURE (SPA)

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

WITH SYNERGOS AS THE

Schedule O (Form 990 or 990-EZ) 2020

Schedule O (Form 990 or 990-EZ) 2020

Employer identification number Name of the organization 13-3392006 THE SYNERGOS INSTITUTE, INC. IMPLEMENTING PARTNER. SPA IS CREATING A SHIFT FROM SUBSISTENCE FARMING TO THE BUSINESS OF AGRICULTURE, WITH AN INITIAL FOCUS ON CASSAVA AND RICE, TWO MAJOR STAPLES. SYNERGOS ALSO PROVIDES ADVISORY SUPPORT TO THE FEDERAL MINISTRY OF AGRICULTURE AND RURAL DEVELOPMENT. EXPENSES \$ 870,465. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. COMMUNICATION & OUTREACH - COMMUNICATIONS HELPS CREATE AND DISSEMINATE KNOWLEDGE AND INFORMATION TO SYNERGOS CONSTITUENCIES, PROVIDES MATERIALS TO ENHANCE THE WORK DONE WITH PARTNERS AND RAISE SUPPORT, AND HELPS MARKET SYNERGOS EVENTS AND PROGRAMS. EXPENSES \$ 260,761. INCLUDING GRANTS OF \$ 0. REVENUE \$ 0. FORM 990, PART V, LINE 4B, LIST OF FOREIGN COUNTRIES: CANADA, ETHIOPIA, NIGERIA, SOUTH AFRICA, BRAZIL, NAMIBIA, MEXICO

FORM 990, PART VI, SECTION B, LINE 11B:

DATA IS GATHERED FOR THE FORM 990 BY THE FINANCE TEAM, ASSISTED BY HR AND

OTHER DEPARTMENTS AS NEEDED. A QUESTIONNAIRE PROVIDED BY THE AUDIT FIRM

WITH REQUEST FOR DATA RELEVANT TO THE FORM 990 IS COMPLETED BY THE FINANCE

TEAM AND ATTACHMENTS AND CLARIFICATIONS TO THE QUESTIONNAIRE ARE PREPARED

CONCURRENTLY. THE COMPLETED QUESTIONNAIRE IS PROVIDED TO THE AUDIT FIRM

WHICH REVIEWS, SEEKING ANY NECESSARY CLARIFICATIONS. A DRAFT FORM 990 IS

PREPARED BY THE AUDIT FIRM, WHICH IS FINAL-REVIEWED BY THE FINANCE

DIRECTOR. THE 990 AND FINANCIALS ARE PROVIDED TO THE CEO FOR REVIEW, AND

THEN PRESENTED TO THE AUDIT COMMITTEE BY THE AUDIT FIRM. BOARD MEMBERS ARE

THEN PROVIDED THE 990 AND FINANCIALS FOR REVIEW AND APPROVAL.

Schedule O (Form 990 or 990-EZ) 2020

Name of the organization
THE SYNERGOS INSTITUTE, INC.
Employer identification number
13-3392006

FORM 990, PART VI, SECTION B, LINE 12C:

THE ORGANIZATION HAS A CONFLICT OF INTEREST POLICY AND REQUIRES ALL NEW EMPLOYEES, KEY EMPLOYEES AND BOARD MEMBERS TO SIGN A CONFLICT OF INTEREST STATEMENT, WHICH IS KEPT ON FILE AT THE ORGANIZATION. EMPLOYEES AND BOARD MEMBERS ARE REMINDED OF THE CONFLICT OF INTEREST POLICY ON AN ANNUAL BASIS (AT MINIMUM), AND THE ORGANIZATION REQUIRES ALL BOARD MEMBERS AND KEY EMPLOYEES TO SIGN A CONFLICT OF INTEREST STATEMENT ANNUALLY. THESE ARE KEPT ON FILE AT THE ORGANIZATION.

THROUGHOUT THE YEAR: DURING ANNUAL AND MID-YEAR REVIEWS BETWEEN EMPLOYEES

AND SUPERVISORS, AND DURING FORMAL AND INFORMAL MEETINGS WITH BOARD

MEMBERS. IF AN INDIVIDUAL HAS AN ACTUAL OR POTENTIAL CONFLICT, HE/SHE MUST

REFRAIN FROM PARTICIPATION IN ANY DECISION ON SUCH MATTER.

FORM 990, PART VI, SECTION B, LINE 15:

THE CEO'S COMPENSATION IS REVIEWED AND SET ANNUALLY BY THE BOARD OF
DIRECTORS. IN PREPARATION FOR THIS PROCESS, THE BOARD OF DIRECTORS REVIEWS
THE COMPENSATION OF SIMILAR LEADERSHIP POSITIONS OF ORGANIZATIONS OF
SIMILAR SIZE, TYPE AND BUDGET IN ORDER TO ENSURE THAT THE CEO'S
COMPENSATION FALLS WITHIN A COMPARABLE RANGE FOR SIMILAR ROLES AND
RESPONSIBILITIES IN THE INDUSTRY AND REGION. COMPENSATION FOR ALL OTHER
EMPLOYEES IS SET BY THE CEO IN CONSULTATION WITH OTHER SENIOR STAFF. THE
HUMAN RESOURCES DEPARTMENT OBTAINS SALARY SURVEY INFORMATION ANNUALLY IN
ORDER TO PROVIDE DATA ON CURRENT SALARY RANGES FOR COMPARABLE POSITIONS AT
ORGANIZATIONS OF SIMILAR SIZE, TYPE AND BUDGET. THIS INFORMATION IS MADE
AVAILABLE TO THE CEO AND SENIOR MANAGEMENT SO THAT SALARY DECISIONS REFLECT
COMPETITIVE AND COMPARABLE RANGES FOR SIMILAR POSITIONS AT SIMILAR

ORGANIZATIONS.

Schedule O (Form 990 or 990-EZ) 2020 Name of the organization	Page 2 Employer identification number
THE SYNERGOS INSTITUTE, INC.	13-3392006
CREATIVE SVCS-WRITE/DESIGN/EDIT:	
PROGRAM SERVICE EXPENSES	10,781.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	10,781.
TECH CONSULT & CONTRACTUAL SVCS:	
PROGRAM SERVICE EXPENSES	51,304.
MANAGEMENT AND GENERAL EXPENSES	53,247.
FUNDRAISING EXPENSES	37,050.
TOTAL EXPENSES	141,601.
HONORARIUM:	
PROGRAM SERVICE EXPENSES	17,084.
MANAGEMENT AND GENERAL EXPENSES	0.
FUNDRAISING EXPENSES	0.
TOTAL EXPENSES	17,084.
OTHER CONSULTANT AND SERVICES FEE:	
PROGRAM SERVICE EXPENSES	1,047,954.
MANAGEMENT AND GENERAL EXPENSES	210,003.
FUNDRAISING EXPENSES	98,416.
TOTAL EXPENSES	1,356,373.
PROFESSIONAL & CONTRACTED SVCS - OTHER:	
PROGRAM SERVICE EXPENSES	2,707.
MANAGEMENT AND GENERAL EXPENSES	311.
032212 11-20-20	Schedule O (Form 990 or 990-EZ) 2020

Schedule O (Form 990 or 990-EZ) 2020 Name of the organization THE SYNERGOS INSTITUTE, INC.	Page 2 Employer identification number 13-3392006
FUNDRAISING EXPENSES	97.
TOTAL EXPENSES	3,115.
TOTAL OTHER FEES ON FORM 990, PART IX, LINE 11G, COL A	4,481,433.
FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:	
DIFF. DUE TO INTERCOMPANY BALANCES THAT WERE ELIMINATED FO	DR .
CONSOLIDATION	18,704.
FOREIGN CURRENCY TRANSLATION LOSS	-69,652.
TOTAL TO FORM 990, PART XI, LINE 9	-50,948.
	·

THE SYNERGOS INSTITUTE, INC.

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

• Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

Attach to Form 990.

Department of the Treasury Internal Revenue Service Name of the organization

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Employer identification number

Schedule R (Form 990) 2020

13-3392006

Part I Identification of Disregarded Entities. Comple	ete if the organization answered "Yes	" on Form 990, Part IV, line 33	3.				
(a)	(b)	(c)	(d)	(e)		(f)	
Name, address, and EIN (if applicable) of disregarded entity	Primary activity	Legal domicile (state of foreign country)	or Total inco	me End-of-yea	r assets Dire	ect controlling entity	g
Part II Identification of Related Tax-Exempt Organizations during the tax year.	ations. Complete if the organization	answered "Yes" on Form 990	D, Part IV, line 34, t	Decause it had one	or more related tax-	exempt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controllin	g cont	g) 512(b)(13) trolled tity?
SYNERGOS INSTITUTE - SOUTH AFRICA	DEVELOPING & SUSTAINING			301(0)(0))		Yes	No
25 OWL STREET, 15TH FLOOR	PARTNERSHIPS & NETWORKS -		SEC 21 OF		THE SYNERGOS		
MILPARK, JOHANNESBURG, SOUTH AFRICA 2092	AIMS TO REDUCE POVERTY	SOUTH AFRICA	COMPANIES	N/A	INSTITUTE, INC.	х	

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a)	(b)	(c)	(d)	(e)	(f)	(g)	ı	h)	(i)	(j		(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income			ortionate tions?	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Gener mana partr	ral or aging ner?	Percentage ownership
		country)		sections 512-514)			Yes	No	K-1 (Form 1065)	Yes No		
		l .					l		ı			

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	ent	tion b)(13) rolled tity?
SYNERGOS NAMIBIA TRUST									
OFFICE NO. 15, TENBERGEN, VILLAGE C/O ROBERT			THE SYNERGOS						
WINDHOEK, NAMIBIA	CHARITABLE	NAMIBIA	INSTITUTE INC.	TRUST		67,096.	100%	X	
	_								

Schedule R (Form 990) 2020 THE SYNERGOS INSTITUTE, INC.

Part V Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

						1		
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.					Yes	No	
1	During the tax year, did the organization engage in any of the following transactions		•					
	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity						X	
b	Gift, grant, or capital contribution to related organization(s)				1b		X	
С	Gift, grant, or capital contribution from related organization(s)							
d	Loans or loan guarantees to or for related organization(s)				1d		X	
е	Loans or loan guarantees by related organization(s)				1e		X	
f	Dividends from related organization(s)				1f		X	
	Sale of assets to related organization(s)							
h	Purchase of assets from related organization(s)							
i	Exchange of assets with related organization(s)							
j	Lease of facilities, equipment, or other assets to related organization(s)				1j		Х	
•								
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х	
- 1	Performance of services or membership or fundraising solicitations for related organizations						Х	
m							Х	
	n Performance of services or membership or fundraising solicitations by related organization(s) Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)							
						Х	Х	
•	enaming of pairs on projects many oracle organization (e)		•••••					
n	Reimbursement paid to related organization(s) for expenses				1p		Х	
	Reimbursement paid to related organization(s) for expenses Reimbursement paid by related organization(s) for expenses							
ч	Troinibardoment paid by rolated digamization(b) for expenses				1q		X	
	Other transfer of each or property to related erganization(s)				1r		х	
	Other transfer of cash or property to related organization(s) Other transfer of cash or property from related organization(s)				1s		X	
	If the answer to any of the above is "Yes," see the instructions for information on w			relationships and transaction thresholds	15	1		
			T	relationships and transaction thresholds.				
	(a) Name of related organization	(b) Transaction	(c) Amount involved	(d) Method of determining amount	nyolyod			
	Name of related organization	type (a-s)	Amount involved	iviethod of determining amount	rivoiveu			
		3/2 - (/						
	SYNERGOS NAMIBIA TRUST	0	20 000	ESTIMATED TIME SPENT				
(1) 1	SINERGOS NAMIDIA IROSI		20,000.	ESTIMATED TIME SPENT				
(2)								
(3)								
(4)								
(5)								
(6)		1	I					

Schedule R (Form 990) 2020 THE SYNERGOS INSTITUTE, INC.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Predominant income (related, unrelated, excluded from tax under sections 512-514)	Are all partners sec 501(c)(3) orgs.?	(g) Share of end-of-year assets	Dispretion allocat	opor- late tions?	Genera manag partn Yes	(k) Al or Percentage ging ownership
									000) 0000

Schedule R (Form 990) 2020 THE SYNERGOS INSTITUTE, INC. 13-3392006 Page 5 Part VII Supplemental Information Provide additional information for responses to questions on Schedule R. See instructions.
Provide additional information for responses to questions on Schedule R. See instructions.

Form **8868**

(Rev. January 2020)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

File a separate application for each return.

► Go to www.irs.gov/Form8868 for the latest information.

OMB No. 1545-0047

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/e-file-providers/e-file-for-charities-and-non-profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed).

All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns.

must use Form 7004 to request an extension of time to fi	ie income tax returi	IS.							
Type or Name of exempt organization or other filer, s	Taxpayer	Taxpayer identification number (TIN)							
print MUE CYNEDCOC INCMIMITE		13 3303006							
File by the due date for Number, street, and room or suite no. If a P.0	13-3392006								
Talling your return. See 3 EAST 54TH STREET, 147		10110.							
	City, town or post office, state, and ZIP code. For a foreign address, see instructions.								
Enter the Return Code for the return that this application	is for (file a separat	e application for each return)			01]				
Application	Return	Application			Return				
ls For	Code	Is For		Code					
Form 990 or Form 990-EZ	01	Form 990-T (corporation)			07				
Form 990-BL	02	Form 1041-A		08					
Form 4720 (individual)	03	Form 4720 (other than individual)	09						
Form 990-PF	04	Form 5227	10						
Form 990-T (sec. 401(a) or 408(a) trust)	05	Form 6069	11						
Form 990-T (trust other than above)	06	Form 8870 TN: WENDY CIANCIO	12						
 The books are in the care of ► 11852 SHAF. Telephone No. ► 303-989-7600 If the organization does not have an office or place of If this is for a Group Return, enter the organization's fotox ► If it is for part of the group, check this box 	business in the Uni	Fax No. ted States, check this box mption Number (GEN)	If this is fo	r the whole grou	ip, check this				
I request an automatic 6-month extension of time until									
3a If this application is for Forms 990-BL, 990-PF, 990 any nonrefundable credits. See instructions.									
b If this application is for Forms 990-PF, 990-T, 4720	If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and								
estimated tax payments made. Include any prior ye	estimated tax payments made. Include any prior year overpayment allowed as a credit.								
c Balance due. Subtract line 3b from line 3a. Include		• • •			^				
using FFTPS (Flectronic Federal Tax Payment Syst	3c	l \$	0.						

LHA For Privacy Act and Paperwork Reduction Act Notice, see instructions.

Form 8868 (Rev. 1-2020)

instructions.

Caution: If you are going to make an electronic funds withdrawal (direct debit) with this Form 8868, see Form 8453-EO and Form 8879-EO for payment